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Organization

CURTIS, FOSDICK & BELKNAP

ATTORNEYS & COUNSELORS AT LAW

61 BROADWAY

NEW YORK

JAMES F. CURTIS
RAYMOND B. FOSDICK
CHAUNCEY BELKNAP

WILLIAM J. CURTIS
COUNSEL

CABLE ADDRESS: CURTISITE

March 24, 1926

Dear Dr. Vincent:

At a meeting of the Board of Trustees of the Rockefeller Foundation, February 24, 1926, the following resolution was adopted:

"Resolved that the Chairman appoint a Committee of three, which shall not include any salaried officer, to study the organization, policies and programs of the Foundation and to report its findings and recommendations to the Board at the meeting next November."

In conformity with this resolution, the Chairman appointed a Committee consisting of Raymond B. Fosdick, John G. Agar and Dr. Simon Flexner.

The resolution of the Board of Trustees was passed after the President of the Foundation had made a statement which dealt with the following topics:

- 1) The Budget Committee and budget making procedure.
- 2) The coordinations of the programs of the Boards and Divisions.
- 3) The relations between the various Rockefeller Boards.
- 4) The independent appraisal of results of work.
- 5) The flexibility of policies and of administrative machinery.
- 6) The questions of organization -- i.e., the relations of the Boards to the Trustees of the Foundation and the responsibilities and duties of the President and Secretary.

A copy of the President's statement in full is appended to this communication.

The Committee asks the Trustees, Board members and officers to whom this letter is sent to comment upon the questions raised by the President and upon any other problems, and to offer suggestions as to ways in which the organization and work of the Foundation might be improved. The

Committee will be glad to call into conference individual trustees or officers who may prefer to present their views orally. It is suggested that independent individual opinions will probably prove more useful to the Committee than the expression of group views.

Communications should be addressed to Raymond B. Fosdick, 61 Broadway, New York City, if possible before April fifteenth.

Very truly yours,

Raymond B. Fosdick

For the Committee.

Dr. G. E. Vincent
61 Broadway
New York City