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THE ROCKEFELLER FOUNDATION
CHINA MEDICAL BOARD
61 BROADWAY
NEW YORK

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January 22, 1917

Preliminary Annual Report

Mr. John D. Rockefeller, Jr., President
The Rockefeller Foundation

My dear Mr. Rockefeller:

The work of the China Medical Board may be classified as follows: Medical Education; Aid to Missionary Hospitals; Scholarships and Fellowships; Miscellaneous.

I. MEDICAL EDUCATION

1. The Peking Union Medical College.

The first meeting of the Trustees of the Peking college was held on January 24, 1916. The following officers were elected: Chairman, John R. Mott; Vice Chairman, James L. Barton; Secretary, Wallace Buttrick; Executive Committee: Frederick T. Gates, Chairman, Arthur J. Brown, Wallace Buttrick, Simon Flexner, Frank Mason North. At this meeting Dr. Welch of the Commission to China of 1915 read that part of the Commission's report relating to the Union Medical College. It was decided that no new students should be received in the fall of 1916 and that the students of the first, second and preparatory classes should be transferred to the Union Medical College at Tsinanfu for the completion of their education provided the Chinese government would confirm the diplomas of students so educated upon examination by the members of the Peking faculty. Later

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the Chinese government consented to this arrangement and the plan has been consummated to the satisfaction of all parties interested. In furtherance of this plan the China Medical Board appropriated to the Union Medical College of Tsinanfu the sum of \$50,000 for buildings and equipment, and a total sum of \$100,000 for maintenance to be used during a period of five years. The two upper classes of the old Peking Union Medical College are completing their clinical work at Peking.

In March 1916 final payment was made to the London Missionary Society for the property at Peking and the deeds, confirmed by the Chinese government "red seal," are now in our possession.

At the Annual Meeting of the Trustees of the Union Medical College held on May 24, 1916, the Trustees organized under a provisional charter granted by the Regents of the University of the State of New York, and accepted the lease of the property in Peking as contemplated in the Memorandum of Agreement with the London Missionary Society adopted in 1915.

With the approval of the Rockefeller Foundation, the China Medical Board has authorized its officers to proceed with the purchase of land, construction of buildings and conduct of the college on the basis of an ultimate expenditure for land and equipment (including that already purchased) of \$1,000,000, and for annual maintenance of \$225,000. Under the foregoing understanding the sum of \$125,000 was appropriated by the Foundation for the purchase of the Prince Yu property of over eight acres located about three hundred feet from the present medical school, on which it is proposed to construct the laboratories, outpatient department, hospitals,

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nurses' home and religious building.

On April 6, 1916, the China Medical Board requested Mr. Charles A. Coolidge of the firm of Coolidge & Shattuck, architects, of Boston, to make a study of the situation in Peking and Shanghai and to report his conclusions and recommendations to the Board. Mr. Coolidge sailed for China in July, returning the end of September, and has made two reports to the Board.

On December 22, 1916 the Executive Committee requested Mr. Harry Hussey, architect, of Peking, a member of the firm of Shattuck & Hussey, Chicago, to prepare plans and recommendations for buildings at Peking. Mr. Hussey, with the friendly cooperation of Mr. Coolidge, has prepared tentative plans, which will be considered at the meeting of the China Medical Board to be held January 23, 1917.

On June 20, 1916 the Executive Committee of the Trustees of the Peking Union Medical College elected Dr. Franklin C. McLean of the Rockefeller Institute Hospital, Professor of Medicine and Physician-in-Chief. During the latter half of the year 1916, Dr. McLean visited China and made a careful study of the situation there. He returned in October, when he made a report of his findings and recommendations. Upon the recommendation of Dr. McLean and with the approval of the China Medical Board, the Executive Committee of the Trustees of the Peking Union Medical College has decided to open the preparatory department of the new Peking Union Medical College in September 1917.

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2. Shanghai Medical College

At its meeting held April 6, 1916 the China Medical Board adopted the following resolution:

"RESOLVED, That subject to the approval of the Rockefeller Foundation, the Board proceed to establish a medical school at Shanghai on the basis of not to exceed one million dollars (\$1,000,000) capital expenditure and not to exceed two hundred fifty thousand dollars (\$250,000) yearly expenditure."

(This action was subsequently confirmed by the Foundation.)

A committee was appointed to select trustees and arrange for the organization of the Shanghai College. This committee will present its report at a meeting of the China Medical Board to be held January 23, 1917.

With the approval of the Rockefeller Foundation, the China Medical Board has authorized the purchase of about 20 acres of land in Shanghai at a cost not to exceed \$260,000 gold. A contract has been made with the China Realty Company for the purchase of this land, a considerable part of which has already been acquired.

Pending the construction of buildings in Shanghai, the Board has leased the Chinese Red Cross Hospital in that city with its laboratories, formerly used by the Harvard Medical School of China. This arrangement was made in order that men who may be chosen for the staff of the Shanghai College may have a place to work before the buildings for the new school shall be completed, and also, probably, for the housing of a preparatory school which should begin its work one or more years before the opening of the Medical College. Dr. Henry S. Houghton, formerly Dean of the Harvard

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Medical School of China, whose services the Board engaged from July 1, 1916, has been placed in charge of the Red Cross Hospital. Two physicians, Doctors Roger I. Clapp and William B. Sharp, have been sent to China to complete the staff of the Red Cross Hospital. The annual cost of this work is \$25,000.

3. Hunan-Yale Medical School, Changsha

The Board has appropriated \$30,000 for the construction and equipment of a laboratory at this school, as recommended by the Commission of 1914.

4. St. Johns-University of Pennsylvania Medical School, Shanghai

An appropriation of \$1,500 for one year has been made for the salary of a teacher in this school, which has voted to discontinue its work when the new medical school at Shanghai shall be opened.

II. MISSIONARY HOSPITALS

Grants in aid have been made to the following missionary organizations:

American Baptist Foreign Mission Society, (North)
Foreign Mission Board of the Southern Baptist Convention
American Board of Commissioners for Foreign Missions
Board of Foreign Missions of the Methodist Episcopal Church (North)
Board of Missions of the Methodist Episcopal Church, South
Board of Foreign Missions of the Presbyterian Church in
the U. S. A. (North)
Executive Committee of Foreign Missions of the Presbyterian
Church in the U. S. (South)

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Foreign Christian Missionary Society
London Missionary Society
Church of Scotland Foreign Mission Committee
Canton Christian College for the Canton Hospital
Nanking Hospital (union)

On April 6, 1916 it was

"RESOLVED that the appropriations heretofore made or hereafter made for the support of medical missionaries and nurses under missionary boards be made for a term of five years, terminable by this Board after due consideration upon unfavorable report by the Resident Director."

On May 26, 1916 it was

"RESOLVED that hereafter appropriations to hospitals in China shall be made only upon the understanding and agreement that societies making application shall contribute at least one-fourth of the total sum desired for increase of staff, equipment, or plant."

At Nanking, the several denominations having missions in that city have united to maintain one general hospital. To this general hospital the Board has appropriated \$9,250 for annual expense conditioned on the raising of \$11,750 for the same purpose by the several missionary societies, and \$25,000 for buildings and equipment conditioned on the raising of an equal amount by the missionary societies.

At Huchow, the Northern Baptists and Southern Methodists have joined to maintain a union hospital. They propose to build and equip a new hospital at a total cost of \$48,500. Towards this amount the China Medical Board has subscribed \$20,000, payable when the balance of the \$48,500 shall be secured in cash. The Board has also pledged a total sum averaging about \$2,000 a year to cover three-fourths of the cost during a period of five years

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of a foreign doctor, a foreign nurse, and a Chinese doctor.

The Board has contributed \$4,500 a year for five years to the Canton Christian College to be used for the current expenses of the Canton Hospital, the largest hospital in China.

The total cost of these appropriations for 1916 is as follows:

For capital account (buildings and equipment). . .	\$104,153.78
For current expenses	43,237

III. FELLOWSHIPS

The Board has contributed in fellowships to twenty medical missionaries on furlough the total sum of \$15,750 in amounts ranging from \$200 to \$1,500. Seven fellowships totaling \$7,800 have been given to Chinese doctors, of which five were renewals from last year. These men have been carefully chosen and their work is carefully supervised. Six graduate fellowships totaling \$17,800 have been given to the following missionary physicians who are now studying in this country with the hope that they may prove to be available as professors or instructors in our medical colleges in China: Dr. A. M. Dunlap, Dr. Harvey J. Howard, Dr. Adrian S. Taylor, Dr. N. Worth Brown, Dr. Way Sung New, and Mr. B. E. Read, pharmacist.

IV: MISCELLANEOUS

The Harvard Medical School of China closed its work in June, 1916. Early in the year the China Medical Board purchased the land owned by the Harvard Medical School of China at a cost of \$28,800, and as reported

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above, took Dr. Houghton upon its permanent staff. Two of the fellows referred to in the preceding section, Dr. Dunlap and Dr. New, were members of the Faculty of the Harvard Medical School of China. Pursuant to agreement with the Trustees of the Harvard Medical School of China, the China Medical Board is now completing the education in this country of six students of the Harvard Medical School of China, five students in China, one who is to study either in China or Japan, and one other who is to come to America next year. The total cost of this will be \$29,800.

On October 24 a grant of \$2,500 for the first year and \$2,000 for the second year was made to Dr. P. B. Cousland, Secretary of the Publication Committee of the China Medical Missionary Association, for the translation of medical books.

Seven hundred dollars was appropriated as a renewal of the grant to the Nurses' Association of China for the translation of nursing textbooks.

Conclusion

The Comptroller of the Foundation has prepared a careful report of the expenditures of the China Medical Board with a statement of amounts that will be due and payable for the next five years. The Director does not find it possible until after the meeting of the China Medical Board in January to prepare a budget for the coming year. The statement of the Comptroller, however, will form a fair basis for your estimate.

It is my opinion that applications for aid to missionary hospitals will

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be less rather than more hereafter.

Mr. Roger S. Greene, our Resident Director in China, has been indefatigable in his work. He has visited many missionary hospitals, making exhaustive and discriminating reports which are of great value to the Director and the Board. He has served as a member of the Committee of Control of the present Peking Union Medical College, and has negotiated for the purchase of several small lots of land to complete areas already purchased. In cooperation with Dr. Houghton, he conducted the negotiations for the purchase of land in Shanghai. In addition to these labors and his extensive correspondence with the home office, he has established friendly relations with the missionaries and missionary agencies in China and has made several important addresses at their meetings. In all respects he has served the Board with fidelity, wisdom and success.

Very truly yours,

Mellau Buttrick

Director

WB:MKE