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July 2, 1917.

Memorandum regarding

POSSIBLE CO-OPERATION BETWEEN THE AMERICAN RED CROSS AND THE
ROCKEFELLER FOUNDATION WITH REGARD TO WORK FOR THE PREVENTION OF
TUBERCULOSIS IN FRANCE.

by *Sr. Farrand*

It is proposed that the American Red Cross and the Rockefeller Foundation shall undertake in a co-operative way a campaign for the prevention of tuberculosis in France. It is assumed that, subject to changes in the light of experience as the work proceeds, the following factors will be involved:

1. The establishment of some sort of central commission, presumably consisting largely of French citizens and approved by the French Government, under whose auspices the general campaign shall be carried out. It is expected that the administration of the work will be through an office maintained by the Rockefeller Foundation.
2. The inauguration of a general educational campaign for the prevention of tuberculosis on a comprehensive scale.
3. The establishment at various points of tuberculosis dispensaries as centres for medical advice as well as of training for visiting nurses, physicians, tuberculosis workers, etc.
4. It is obvious that in connection with such dispensaries as well as in other fields there will be demand for a substantial amount of relief for tuberculosis individuals and families in which there are tuberculosis patients, the nature and scope of such relief to be determined in the light of experience.

Having in mind the above situation, it is proposed:

1. That the first three items enumerated above be under the direction and control of the Rockefeller Foundation, and, in so far as they are maintained by American funds, that they be financed by the Rockefeller Foundation.
2. That the fourth item enumerated above, i.e. relief, be under the direction and control of the American Red Cross, and, in so far as it is carried on by American funds, that it is financed by the American Red Cross.
3. That in order to insure close co-operation and full mutual understanding, the representative of the Rockefeller Foundation be appointed to act also as the representative of the American Red Cross without remuneration, and that the representative of the American Red Cross be appointed to act as a representative of the Rockefeller Foundation without remuneration.
4. That Dr. Livingston Farrand as the Director of the work for the Rockefeller Foundation be understood to have full authority to act for the Foundation and that Mr. Homer Folks as the general executive of the American Red Cross for tuberculosis have full authority, subject directly to the general supervision of the chief representative of the American Red Cross in France, to act for the American Red Cross.
5. It is understood that the representatives of the Rockefeller Foundation and the American Red Cross will confer with each other with regard to all important matters of policy and administration in order that there may be complete co-operation and understanding at all times.