Memorandum to: WW, EGS, PCM, JGH, HMM

From: R. Bradfield

Re: Report to President Barnard on Agricultural Program

The day that I started to work on my draft of this report I received Warren's statement on Sections I, III, and IV of our proposed outline. I felt that he covered these sections very well, so I immediately started in on Section II, entitled "Agriculture in the Modern World". I am enclosing a copy of my version of this section. Since this was written, I have received JGH's version with which I am in substantial agreement. I have, therefore, felt it unnecessary to prepare a complete draft of all sections, but have amplified, perhaps in too much detail, my own thinking on the recommendations. I am not sure that all of these should be included in this report to President Barnard. I do think that they are important policies which should be considered in any expansion of the agricultural program.

I am sorry that I was unable to finish up this job sooner, but activities at the end of the college year, some long out of town trips, in addition to the usual things has made it impossible.

I expect to be in New York for the meeting of the IHD Commission on June 29th.
RECOMMENDATIONS.

In view of the above, we recommend:

1. That agriculture be established as an integral part of R. F. activities and that it be accepted in principle that agricultural operations should be extended within the limits of economic possibilities as rapidly as demonstrated opportunities arise.

2. That agriculture be set up within the Foundation on such a basis that it will have opportunity to accomplish all of the objectives of a well rounded program of international agriculture.

3. That the policy of expansion be adopted as soon as possible.

4. That the needs of Latin American countries receive priority in any possible expansion.

5. That the Mexican Program be used as a training center for personnel for service in other Latin American countries.

6. That the professional personnel of the Mexican Project be expanded with the view that men who have proven their ability in the Mexican Program will be transferred to positions of wider responsibility in other Latin American countries when the need arises. In order not to handicap the Mexican Program by this policy, adequately trained men thoroughly familiar with all the intricacies of that Program should be available.

7. That agricultural activities in countries outside Latin America be considered an "opportunistic basis".

8. That in any expansion in Latin America the activities of other agencies operating in the agricultural field, such as Point IV, F. A. O. etc., be considered in order to avoid overlapping.

9. That since the improvement of agriculture is dependent upon improvements in education, health, transportation and the availability of
machinery, fungicides, insecticides, herbicides, etc., priority should be given to the few situations where a well rounded program of development seems most probably over situations which are not yet so ready for such an integrated program.