

INTERVIEWS: CCG

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IADS

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August 16, 1983

ACM called me and we discussed several things:

1. IADS has received notice of the \$6,000 grant for the China Conference being sponsored by IADS.
2. IADS had a reception last night (August 15) for some members of the American Society Agronomy, friends and guests from the People's Republic of China and the PRC Embassy in Washington. Loy Crowder was there and Jim Maner tried to elicit his interest in an assignment in Latin America. Maner reported that Loy showed little interest and enthusiasm for such an assignment with IADS in 1984.
3. ACM reported that the merger discussions (ADC, Winrock, and IADS) are still proceeding smoothly. A draft prospectus for the new organization has been prepared and will be presented for clearance by the three organizations. The schedule of actions are as follows:
 - (a) On or about August 23, Bill Dietel of the Rockefeller Brothers Fund will go to Arkansas to meet with key trustees of the Winthrop Rockefeller Charitable Trust to secure support for a special meeting of the trustees for the purpose of obtaining a \$20 million challenge grant for the merger.
 - (b) It is hoped that announcement of the \$20 million challenge grant and distribution of the prospectus can be made early in September.
 - (c) On or about October 6, the merger committees of the respective organizations will meet to agree on (rubber stamp?) what is in process and make recommendations to their organizations. And, if by that time \$8.0 - 10.0 million in pledges towards matching the \$20 million can be secured (principal targets: Rockefeller Family, Ford Foundation, and Rockefeller Foundation), the merger would be all but assured. Comment: Two million seems certain from Ford; another two is

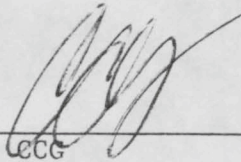
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being proposed/considered by the RF. This would leave a minimum of \$4.0 million to be raised from the Rockefeller Family or other sources. Thus, October looms as the critical time of decision making and that decision hinges mainly on the success achieved in raising matching funds.

- (d) If the decision to merge takes place in October, then plans would be made to establish the new organization by January 1, 1984. A Search Committee would be appointed to select/recommend a CEO; identification by March and on-board by July 1.

ACM raised the matter of his situation. I assured him that we had requested that he be continued as an RF employee through 1984 and/or until his status is resolved. He indicated that he felt that should the merger occur he and several others in IADS would be offered positions.


CCG

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